



# Morrisons Farm Animal Welfare 2024 Report

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### Welcome



At Morrisons, we have a legacy to be proud of. We're British farming's biggest single direct customer, we buy from highly valued suppliers, we're passionate about the quality of our food and the way we work as a team, in partnership across our supply chain.

We have always been innovative and forward thinking. We have an integrated supply chain, taking on our first produce factory back in 1976, with our 19th site opening recently, processing fish in a specialist freezing centre from the Southwest of Cornwall. We pack and process our own fresh meats and fish, savoury and sweet pies, fruit and veg, flower bouquets, bread, eggs and more.

At Morrisons we are committed to operating responsibly within our stores, sites and across our supply chains. Animal welfare is a key part of our corporate responsibility strategy, owned at CEO and Board level. We want to do all we can to ensure we have a positive social and environmental impact, protecting resources for future generations.

- 1. Selling affordable food
- 2. Ensuring food safety
- 3. Supporting British farmers
- 4. Providing good employment, pay and conditions
- 5. Reducing food waste
- 6. Ensuring animal welfare
- 7. Selling British products
- 8. Improving the recyclability of packaging and products
- 9. Reducing plastic packaging
- 10. Reducing packaging waste

Animal welfare remains a key interest for our customers, staying within the top 10 of the most important issues considered by the 4,000 shoppers surveyed every year.

### **5 Domains of Animal Welfare**



At Morrisons, our suppliers must meet or exceed our animal welfare standards, these are clear and align with the 5 Domains of animal welfare. The approach considers both negative and positive experiences that affect the mental and physical state and welfare of the animal. The 5 Domains are becoming increasingly used globally when considering the lived experience of animals in human care.

Nutrition
- giving sufficient,
balanced, varied, and
clean food and water

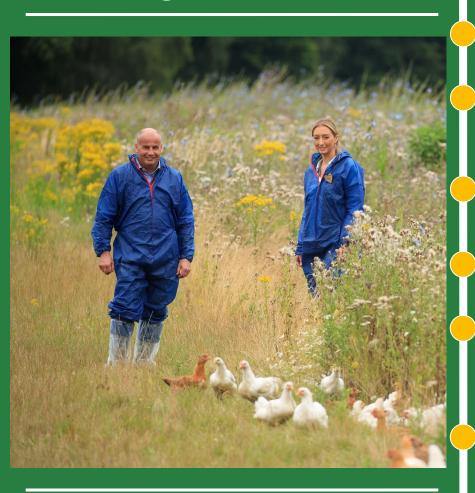
Environment
- comfort through
temperature,
substrate, space, air,
odour, noise, and
predictability

Health
- enabling good
health through the
absence of disease,
injury, impairment
with a good fitness
level

Behaviour
- providing varied,
novel, and engaging
enrichment through
sensory inputs,
exploration, foraging,
bonding, play,
retreating and others

Mental State
- the animal should
benefit from
predominantly
positive states e.g.
pleasure or comfort,
whilst reducing
negative states

### **Progress to Date**



2010 'Most Improved Supermarket' award from Compassion In World Farming

2018 'Good Egg Award' from Compassion In World Farming

Arla 360 programme begins

2019

2024

Working closely with 200 Arla farmers to deliver best practice on farm.

**Bolt-On audits introduced for our Pork suppliers** 

**2020** First retailer to achieve 100% Free Range shell eggs

'Good Calf Award' from Compassion In World Farming

'For Farmers' initiative reaches £20 million raised

To help British farmers invest in sustainability and animal husbandry

Welfare Culture programme launched

With our colleagues, we have rolled out additional practical workshops across our various sites and teams.

**Chicken Stocking Density** 

In January 2024 we announced we would reduce our own-brand fresh chicken stocking density by 20%, in line with the Better Chicken Commitment.

**Animal Welfare Expert Panel** 

This year we launched our expert panel, more information can be found on page 9.

### **Our Commitments**



Our animal welfare commitments are embedded in animal welfare policies. We monitor key welfare indicators through supplier data submission, internal visits and third party audits. For our full list of policies please visit our <u>website</u>. In some cases, we have already achieved our commitments and now continue to maintain them. In others, we are working with our suppliers to move closer to our goal.

- 100% of animals, birds or fish stunned before slaughter
- No force feeding: we do not produce or sell foie gras or meat from birds reared for foie gras
- No routine surgical procedures in animals
- No battery cages
- ❖ No genetically modified material and/or meat from cloned animals
- No tethered or tail docked dairy cows
- No animal transported for over 8 hours \*
- No routine use of antibiotics

\*on occasion, animal transport may go over this time due to geography; at all times the welfare of animals is checked on arrival and animals rested as required

A note on scope: In total, over 55% of all food sold in Morrisons is our own brand. Of which, over 78% of all fresh food is own brand, and over 27% of ambient food is own brand. We're now working with branded suppliers to understand welfare outcomes in the remaining 45%

### **Governance & Welfare Standards**

#### Ensuring Our Suppliers Maintain Our Standards



Animal welfare standards are included as a contractual obligations for our own brand suppliers of livestock and seafood. 100% of meat, fish, shell eggs or milk used in Morrisons' own brand products must be sourced to a Morrisons accepted certified farm assurance standard. Accepted farm assurance standards can be found in the <a href="Key Animal Welfare">Key Animal Welfare</a> Policies Section of our website, along with our policy related to Branded products sold.

In conjunction with our suppliers we monitor a wide range of key welfare indicators. These are reported centrally to our monthly Animal Welfare Steering Group, chaired by our Technical and Sustainability Director, along with commentary and an action plan around any anomalous figures. Our teams work closely with farmers and suppliers to analyse welfare indicators and use these to support knowledge exchange programmes. Farmers we work with also have access to welfare experts in their respective fields.

Our close monitoring through outcomes data and farm visits by our dedicated team, as well as third party accreditation, allows us to have clear visibility of the welfare of animals in our own brand supply chain, and means we can react quickly to any concerns regarding animal welfare. We are striving for continuous improvement in our animal welfare standards, and reporting of these figures is an important part of that process.

In addition to the reporting of key welfare indicators, we are working with academic institutions and agricultural colleges, along with sector experts, to deliver practical research and best practice guidance to improve animal welfare standards, which we share with our supplying farmers.



A note on scope: All outcome measures reported refer to Own Brand products only

### Governance & Welfare Standards

#### Ensuring Our Suppliers Maintain Our Standards





Farm animal welfare, encouraging customers to eat more fruit, vegetables and pulses, and creating sustainable proteins is the responsibility of our Group Corporate Services Director who sites on our Exec Board and reports into our CEO.

Day-to-day accountability for farm animal welfare lies with the Agriculture and livestock teams who work closely with farmers on a daily basis.

Our colleagues are trained (University of Bristol Animal Welfare courses and others) and experienced in working with farmers to deliver positive outcomes on farms. Learning is continuously developed through skills training, research or attending knowledge sharing events. Our teams also regularly communicate with colleagues across the business including commercial and technical functions to highlight animal welfare challenges.

In addition to colleague training and development, we meet with relevant NGOs and attend conferences and round table discussions which are specifically for animal welfare. This enables us to learn from others within the industry and share our learnings, to keep at the forefront of welfare developments.

New for this year: we have recently set up an Animal Welfare Steering Committee of experts to guide our future welfare outcomes and company strategy.

# **Our Expert Animal Welfare Panel**





## Who we work with: Our Expert Panel



This year we launched a new way of working, to ensure we can continually drive improvements in animal welfare. Together with Morrisons Directors, Category Leads, Team Colleagues, and key supplier leads to represent every category, we meet to discuss animal welfare across the various categories, what actions could be prioritised and how we can monitor and implement new initiatives.

The panel is chaired by Jonathan Statham, and meets x2 a year. Minutes are recorded and actions are logged and timebound.



#### **Chair: Professor Jonathan Statham**

- Chair of the Animal Health and Welfare Board for England
- Professor of Sustainable Livestock Health & Welfare at Harper and Keele Vet School
- Past President of British Cattle Veterinary
   Association and Yorkshire Veterinary Society
- Qualified and practising vet, Bishopton Veterinary Group and RAFT Solutions Ltd



#### Panel member: Dr Sara Perez

- Veterinary Director, Poultry Health Services, UK
- Winner National Women in Agriculture Awards



#### Panel member: Dr Catherine Douglas

- Reader in Animal Welfare and Behaviour
- Degree Programme Director Agriculture and Animal Science - Newcastle University
- Also past recipient of Ig Nobel Prize for veterinary medicine



#### Panel member: Dr Jane Downes

- Member: Defra's Animal Welfare Committee
- Trustee: Universities Federation for Animal Welfare
- Past Veterinary Director, Meat Hygiene Service, Food Standards Agency

## What Our Panelists Say



#### Dr Jonathan Statham

"As a farm veterinary surgeon, animal welfare and sustainable production of food in the broadest sense is a clear priority. However, to achieve our food security needs sustainably requires a team effort that includes producer, processor, retailer and consumer as well as the farm vet. I am therefore delighted to be part of Morrisons welfare panel and contribute to this team approach in balancing a range of different perspectives. Together we can support the vital role that farm animals play in our society, for food security, the economy and environmental sustainability. Understanding how animal welfare fits into this balance is essential-for both the animals themselves and for society as a whole."

#### **Dr Catherine Douglas**

"It is great to see Morrisons supporting British farmers and committed to caring about improving the welfare of their animals. I'm impressed by the team's dedication to working towards animals in their supply chains having a life worth living. The appointment of a welfare panel of experts from across the sector, and providing a space for Morrisons staff and their suppliers to discuss initiatives, identify meaningful priorities and the measures needed to deliver their vision, is commendable. Their willingness to rethink audits and consider new ideas backed by science means that as the endeavour evolves it will be pragmatic and progressive, improving the life of farm animals and their farmers. I am proud to be involved. Well done team Morrisons!

I genuinely feel that you are all such a force for good and am so pleased that your team are so connected to farming and have such a commitment to what you do with the interests of the animals, the farmers and your business (and indeed what matters to the customer) championed."

#### **Dr Jane Downes**

"I very much welcome the opportunity provided through this new initiative, which brings together expertise from each of the farmed species and the Morrisons Welfare team, to contribute to the sharing of knowledge and understanding of the current opportunities and emerging initiatives, to enable those trusted to care for our farmed animals to identify the risks to achieving our animal welfare standards and to provide practical mitigating strategies to enable the welfare needs of each animal to be met in full."



## Morrisons Welfare Culture Programme



Now in its second year, we developed and launched a programme to enable our colleagues to enhance their understanding of animal welfare and the part they play on a daily basis.

NANA A

The programme consists of days facilitated by Dr Jane Downes, who is also on our Expert Welfare Panel, and weekly cross functional meetings at our sites.

The sessions are practical sessions where colleagues from all areas and levels of the business including; livestock, engineering, lairage, operations come together to discuss matters arising regarding welfare, and work together to drive improvements across our sites.

This gives the opportunity for colleagues to take time out of their working schedule to listen to each other and have open discussions on any challenges the site may be facing. Practical actions are captured and regularly reviewed as part of our monthly animal welfare steering group.

Some of the improvements have included changes in our lairage facilities, improvements in animal handling equipment, and more enrichment being available for animals.

# **Working with Our Farmers**





# Case Study: School of Sustainable Food and Farming

We are a founding partner of The School of Sustainable Food and Farming (SSFF) at Harper Adams University, which supports our farmers in understanding how to produce food more sustainably, expanding the industry's knowledge on the environment, animal welfare, positive farming relationships and skills at the heart of producing nutritious, tasty, British food.

Earlier this year, we launched the Morrisons Sustainable Farm Network in our Skipton Store Cafe, followed by 3 more meetings across England and Scotland.

The programme aims to work with farmers to equip them with the knowledge they need to understand their carbon footprint and ways to decarbonise, and importantly, link them with the experts they will need throughout the journey. This includes driving improvements in animal health and welfare.

For more information visit the School's website.



### **Morrisons Sustainable Farm Network**

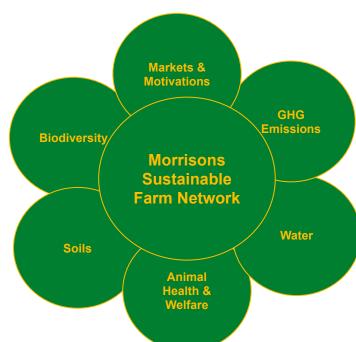
Six by 2026



This year we launched the Morrisons Sustainable Farm Network to support our farmers on their sustainability journey, in a holistic way. In the first year 125 farmers have been enrolled from across the country and different categories including beef, pork, lamb, potatoes, carrots, onions and eggs.

The programme provides a holistic approach to sustainability, with metrics centred around 6 themes below, of which animal welfare is a key pillar.

Harper Adams Deputy Vice-Chancellor, Professor Michael Lee, said: "The Sustainable Farm Network, being led by the School of Sustainable Food and Farming, draws on the 36 land-based academic institutions which are part of Landex – linking existing networks into a wider framework, where farmers working towards sustainable practices and Net Zero can share their successes and collaborate with one another. "At Harper Adams, we'll be linking the Morrisons network to our students and research at both undergraduate and postgraduate level – allowing the farmers of the future to learn from those feeding Britain today."





### **Morrisons Sustainable Farm Network**

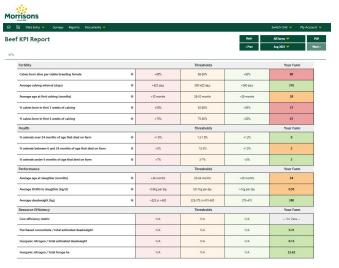
#### What does the programme look like for our farmers

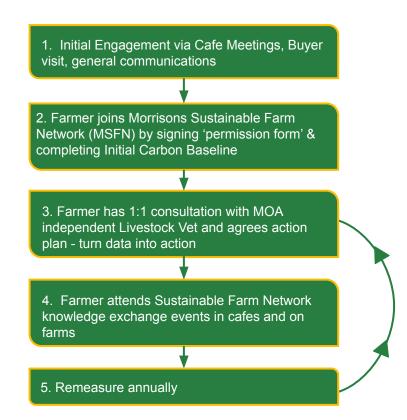


Open to all of our supplying farmers, who join the network by expressing their interest to their Buyer or any member of the Agriculture Team, the first step is to complete their carbon footprint. This is a holistic approach to sustainability where key welfare metrics are captured. The process is guided by our partners, including Harper Adams University and Map of Agriculture, to ensure our farmers are supported throughout the process.

Farmers have access to dashboards and reports which enables them to benchmark themselves against other farmers in the group.

Our farmers then have a consultancy session with a livestock Vet, who assists them to identify where improvements can be made. To hear more, click <u>here.</u>





# **Key Welfare Outcomes: Reporting**



#### **Travel Times**



Having our own abattoirs means we also look after the majority of livestock transport and have 11 high welfare transporters fitted with drinking systems and insulated roofs to keep the livestock as comfortable as possible on their journeys. Any journey times which take animal transport over our 8 hour policy, whilst still legally compliant, are investigated and reports made to our Animal Welfare Steering Group. We also have a Code of Conduct for all transport companies we work with to ensure care of handling and transport. All animals are inspected for welfare compliance both prior to loading and after unloading by our own drivers who hold City & Guilds welfare qualification. The majority of live animal transport in our fresh supply chain from farm to abattoir arrives in under four hours.

The below figures refer to journeys made within the UK. 100% of our own-brand fresh meat products are British. **Own-brand products account for 98% volume of the entire fresh meat category in Morrisons**.

|   | 2023                        |                             |                           |  |  |  |  |  |  |
|---|-----------------------------|-----------------------------|---------------------------|--|--|--|--|--|--|
|   | 0 - 4 hours<br>(YoY change) | 4 - 8 hours<br>(YoY change) | > 8 hours<br>(YoY change) |  |  |  |  |  |  |
| Beef  | 75.25% (+16.74%)            | 24.49% (-20.25%)            | 0.25% (+0.03%)            |  |  |  |  |  |  |
| Pork  | 57.56% (+6.71%)             | 42.36% (-6.45%)             | 0.07% (-0.27%)            |  |  |  |  |  |  |
| Lamb  | 70.42% (+5.08%)             | 22.94% (-5.68%)             | 6.64% (+0.60%)            |  |  |  |  |  |  |
| Turkey  | 97.13%                      | 2.87%                       | 0%                        |  |  |  |  |  |  |
| End of Lay Hens                                       | 85%                         | 0%                          | 15%*                      |  |  |  |  |  |  |
| Dairy Cull Cows<br>(Liquid Milk Supply<br>Chain only) | 100%                        | 0%                          | 0%                        |  |  |  |  |  |  |

100% of our shell eggs are produced to RSPCA Assured standards, which includes a requirement for spent hens to be transported in 8 hours or less. 100% of our English based spent hens are transported in 4 hours or less, while \*100% of our Scottish based spent hens were covered by a continued derogation from RSPCA Assured as approved processing plants are not yet available within an 8 hour journey time.

**Broiler Chicken Travel Times** are reported separately due to the more detailed recording we require from suppliers.

|      | 0 - 1 hour | 1 - 2 hours | 2 - 4 hours | 4 - 8 hours | > 8 hours |
|------|------------|-------------|-------------|-------------|-----------|
| 2023 | 54%        | 46%         | 0%          | 0%          | 0%        |

### Transportation



We monitor road traffic incidents (RTAs), noticeable fatigue and any stock dead on arrival. Figures below represent 2022 Road Traffic Accidents and resulting fatalities for our own transport vehicles, while DOAs represent the total figure, including from contractor vehicles.

Note: Due to all transportation of poultry taking place outside our own transport vehicles, we do not have available data on RTAs.

| Note. Due to all transportation of poultry to      | aking place outside our own transport vehicles, we do not have available data on KTAS.  |
|--|---|
|  | Beef  |
| RTAs that resulted in livestock fatalities in 2023 | None  |
| DOAs (YoY change)                                  | 0.0033% (+0.0018%)  |
| Notes on YoY change                                | Six DOA were recorded in cattle for 2023. Each DOA is investigated and findings were fed back to the relevant parties         |
|  | Pork  |
| RTAs that resulted in livestock fatalities in 2023 | None  |
| DOAs (YoY change)                                  | 0.0125% (-0.0013%)  |
|  | Any potential trends or patterns associated with travel times and DOAs have been investigated, with no conclusive             |
| Notes on YoY change                                | connections found   |
|  | Lamb  |
| RTAs that resulted in livestock fatalities in 2023 | None  |
| DOAs (YoY change)                                  | 0.0038% (-0.0012%)  |
|  | Any potential trends or patterns associated with travel times and DOAs have been investigated, with no conclusive             |
| Notes on YoY change                                | connections found   |
|  | Broiler Chicken   |
| DOAs (YoY change)                                  | 2023: 0.09 (+0.01%)   |
|  | A slight increase has been seen from 2022 to 2023 driven by the hot weather, however, transport times on average have         |
|  | been reduced and improvements have been taken by our major supplier to improve temperature management processes               |
| Notes on YoY change                                | for broiler transport during hot weather, including a lower stocking density in transport modules, and increased ventilation. |
|  | Turkey  |
| DOAs (YoY change)                                  | 0.03% (+0.02%)  |
| Notes on YoY change                                | DOAs have steadily decreased in our turkey supply chain since 2019  |

### Pre-slaughter Stunning



All meat used in any Morrisons own-branded product is required to be stunned in a manner that renders the animal insensible to pain prior to slaughter.

- Our abattoirs were the first in England to have staff qualified in the Welfare at the Time of Killing (WATOK) standards.
- We also require that all end of lay hens are stunned before slaughter.
- 100% of birds in our chicken supply are stunned pre-slaughter through C02 multi-phase stunning.
- 100% of pigs within our supply base are gas stunned before slaughter, in line with current RSPCA Assured recommendations.

We remain open to considering alternative stunning methods in pigs, and would welcome additional research by Defra into how these methods can be practically applied to a commercial abattoir setting.

Our animal welfare steering group review these figures regularly and are continually looking at improvements that can be made.

| 2023  | % Stunned | % Effectively Stunned*(YoY Change) |
|---|-----------|------------------------------------|
| Beef  | 100%      | 99.48% (+0.44%)                    |
| Pork  | 100%      | 99.96% (No Change)                 |
| Lamb  | 100%      | 99.52% (-0.24%)                    |
| Chicken   | 100%      | 99.99% (No Change)                 |
| Turkey  | 100%      | 99.99% (No Change)                 |
| End of Lay Hens<br>(Shell Egg Supply<br>Chain only)   | 100%      | 99.99% (No Change)                 |
| Dairy Cull Cows<br>(Liquid Milk Supply<br>Chain only) | 100%      | 99% (No Change)                    |

| Farmed Fish | % Stunned |
|-------------|-----------|
| Salmon      | 100%      |
| Trout       | 100%      |
| Bass        | 100%      |
| Bream       | 100%      |
| Halibut     | 100%      |
| Pangasius   | 100%      |

(\*100% in 'Effectively Stunned' indicates no re-stuns were required; secondary stuns are still within policy).

#### Close Confinement



Our farm standards policy covers animals from the UK, EU and non-EU countries of origin. We have strict requirements in avoiding animals produced in systems which use sow stalls, single penning, battery cages, tethering, veal crates and force feeding. We adhere to EU regulations, and more specifically British Red Tractor standards, that have strict controls on animal confinement.

| Species / Product   | Close Confinement   |
|---------------------|---|
|                     | 100% free from sow stalls (ie gestation crates).  |
|                     | 12.38% outdoor bred (ie no farrowing crates in use), has been increasing since 2019.  |
|                     | 10.09% temporary crating / loose lactation (ie 'free farrowing' crates in use), increasing in our supply.   |
| Pork (Fresh)        | In line with industry definitions of 'free farrowing', how we report close confinement data in pigs has changed to provide more clarity   |
|                     | We receive regular animal welfare updates with results and key findings from their farm audits. 100% of supply is compliant with required farm assurance standards, such as       |
|                     | Global GAP or Interporc IAWS, along with EU regulations.  |
|                     | On occasion, sow stalls may be used for a short time period in line with country legislation. We are in discussion with our main suppliers who are currently undergoing trials to |
| Pork (Continental   | understand how and when this can be reduced to zero.  |
| meats and processed | The latest version of the standards used by our main suppliers (Interporc IAWS farm standards) are now supported by Compassion in World Farming as well as numerous               |
| lines)              | other NGOs  |
| Shell Egg           | 100% Free Range or Organic, in line with our Cage Free commitment   |
|                     | 100% free from battery cage production  |
|                     | 60.2% as of 1st July 2024. 64% cage free as of 1st July 2023, 59% in July 2022, 59% in 2021, 57% in 2020, and 55% in 2019.  |
| Ingredient Egg      | While positive to 2022 reporting, in 2023 supply chain shortages drove a slight decline in eggs sourced from cage free production systems.  |
|                     | 5.4% of fresh poultry is either organic or raised to RSPCA Assured or Red Tractor Enhanced welfare standards, all of which require slower growing birds and a lower stocking      |
|                     | density. In 2024 we are working to reduce our stocking density by 20% to 30kg/m2 across 100% fresh chicken.   |
|                     | Maximum permitted stocking density for 'conventional' supply: 38 kg/m2.   |
|                     | Average stocking density for 'conventional' Own Brand fresh chicken supply:   |
| Broiler Chicken     | 2023: 32.98 kg/m2 2022: 34.20 kg/m2 2021: 35.57 kg/m2 2020: 35.91 kg/m2 2019: 36.19 kg/m2   |
|                     | Maximum permitted stocking density: 59.1 kg/m2  |
| Turkey              | 2023 average stocking density for Own Brand fresh supply: 51.93 kg/m2 2022: 51.46 kg/m2 2021: 49.23 kg/m2 2020: 49.89 kg/m2 2019: 50.46 kg/m2                                     |
| Beef Cattle         | 100% free from tethering (beef). We do not source beef cattle from intensive feedlot production systems   |
| Dairy Cows          | 6.61% housed all year round, with 100% provided with additional species specific environmental enrichment if housed.  |
| Veal                | 100% free from crates   |
| Force Feeding       | 100% of animals are free from force feeding. We do not produce or sell foie gras or meat from birds reared for foie gras.   |
|                     |   |

# Key Welfare Outcomes 2023 Close Confinement



#### **Farmed Fish**

Our revised policy for fish and seafood sourcing, launched in 2020, sets limits on a range of farm practices which are integral to fish welfare, including limitations on stocking densities to avoid overcrowding. Specifically, the following stocking density requirements are in place:

| Species   | Maximum Stocking Density Requirements                           | Commentary   |
|-----------|---|--|
| Salmon    | 25 kg/m3 (International production)<br>15 kg/m3 (UK production) | Actual stocking density in our UK supply chain has remained similar yoy at 3.60 in 2023  |
| Trout *   | 60 kg/m3 (Fresh water)<br>15 kg/m3 (Salt water)                 | Actual stocking density in our UK fresh water supply chain has remained similar yoy at 32.2kg/m3 in 2023   |
| Bass      | 15 kg/m3  | In 2023, the actual stocking density in our UK supply chain was 4.9kg/m3   |
| Bream     | 15 kg/m3  | In 2023, the actual stocking density in our UK supply chain was 5.8kg/m3   |
| Pangasius | N/A   | There are no specific requirements for Pangasius, as this is managed on a site by site basis, based on a number of variables such as water quality |

(\* We only take fresh water at this time, but have a policy in place for salt water sourcing in case our sourcing strategy changes).

#### Dairy - Milk and Cheddar Cheese

100% of our retail liquid milk in 2023 was produced by 2 UK milk suppliers, both aligned groups of farmers work to the same high standards that go above and beyond Red Tractor, and 100% of our cheddar cheese is produced to UK Red Tractor standards as a minimum with additional supplier standards set on top. Should any dairy cows be housed all year round, we require suppliers to install additional environmental enrichment, as illustrated in the Species Specific Environmental Enrichment section of this report.

## **Routine Surgical Procedures**



Routine surgical procedures are not permitted within Morrisons' own brand supply chain. Certain procedures are permitted under strict veterinary supervision and guidance, such as castration in cattle and sheep.

| Species            | Policy Requirement  | 2023 Compliance Rate         | Commentary   |
|--------------------|---|------------------------------|--|
| Broiler Chicken    | No beak trimming  | 100%                         | No beak trimming in supply   |
| Turkey             | No desnooding   | 100%                         | No desnooding in supply  |
| Laying Hens (Eggs) | IRBT only permitted   | 100%                         | A change in sourcing means the non-beak trimmed birds decreased to 1.22% in 2023 |
| Dairy cows         | No tail docking   | 100%                         | No tail docking in supply  |
| Beef               | Castration under veterinary guidance only   | 100%                         | No routine castration in supply  |
| Pork               | No routine castration No routine tail docking % of whole, intact tailed pigs No routine teeth reduction | 100%<br>100%<br>1.2%<br>100% | No change yoy  |
| Lamb               | No mulesing Castration under veterinary guidance only   | 100%<br>100%<br>100%         | No mulesing in supply No routine castration in supply                            |
| Farmed Fish        | No fin clipping   | 100%                         | No fin clipping in supply  |

# Species Specific Environmental Enrichment



Routine surgical procedures are not permitted within Morrisons' own brand supply chain. Certain procedures are permitted under strict veterinary supervision and guidance, such as castration in cattle and sheep.

| Species         | % with Access to Enrichment                                | Examples of Enrichment   |
|-----------------|--|--|
|                 | 100% of birds had access to at least three of the examples | Perch space, pecking substrate, bales, pecking objects (eg CDs, plastic bottles/toys,  |
| Broiler Chicken | listed   | cable ties, knotted string), outdoor roaming in Free Range systems                     |
|                 | 100% of birds had access to at least two of the examples   | Pecking objects (eg plastic toys/balls), sawdust bales, outdoor roaming in Free Range  |
| Turkey          | listed   | systems  |
|                 | We do not sell any Own Brand fresh duck products, however  |  |
|                 | 100% of duck used as an ingredient in Own Brand products   |  |
| Duck            | is Red Tractor certified                                   | As required by Red Tractor standards, all ducks have access to bathing water and straw |
| Laying Hens     |  | 100% Free Range; outdoor range including trees/bushes, perch space, pecking objects,   |
| (Eggs)          | 100%   | dustbathing areas  |
|                 |  | Grazing on outdoor systems, loafing areas, straw and/or cow brushes on indoor          |
| Dairy - Milk    | 100%   | systems.   |
| Dairy - Cheddar |  |  |
| Cheese          | 100%   | Grazing on outdoor systems, cow brushes, straw or loafing areas on indoor systems      |
| Beef            | 100%   | Grazing on outdoor systems; straw on indoor systems                                    |
| Pork            | 100% had access to at least one of the examples listed     | Straw, hessian cloth sacks, hemp rope, fresh wood, plastic toys                        |
| Lamb            | 100%   | Grazing on hillside/outdoor systems; straw on indoor systems                           |
|                 |  | Currently not applicable - suppliers are currently assessing the validity of different |
| Farmed Fish     | No Data currently unavailable                              | enrichment options, and how best to report these                                       |

# Species Specific Outcomes 2023 Chicken



| KPI            | 2017   | 2018   | 2019   | 2020   | 2021   | 2022  | 2023   | Commentary   |
|----------------|--------|--------|--------|--------|--------|-------|--------|--|
|                |        |        |        |        |        |       |        | A decrease in mortality was seen in 2023 vs 2022. This improvement is        |
| Mortality      | 4.40%  | 4.41%  | 4.21%  | 4.50%  | 3.85%  | 4.02% | 3.85%  | driven by significant improvements in heat management.                       |
|                |        |        |        |        |        |       |        | Changes to our fresh chicken supplier base have contributed to a significant |
|                |        |        |        |        |        |       |        | improvement in Pododermatitis levels. Overall, only one small volume         |
| Pododermatitis | 26.12% | 27.80% | 30.10% | 17.65% | 10.92% | 9.71% | 15.75% | supplier reported Podo levels above our target.                              |



# Case Study: Higher Welfare Chicken

We offer a range of options for our customers to ensure they have the opportunity to support higher welfare systems.

Our Free Range Corn Fed Chickens are a slow growing breed grown longer in the East Anglian countryside, leading an enriched fulfilled life, eating, drinking, foraging and enjoying the abundance of what nature offers.

They range in pastures that are rich in biodiversity offering nectar and pollen mixes which enhances the natural habitat for bees and butterflies.

Enjoying a balanced cereal diet which has the addition of corn giving the meat a tender succulent full flavoured eat.

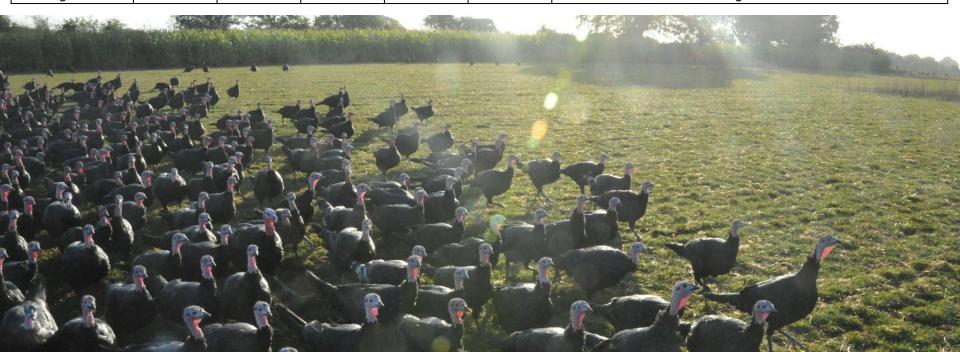
To hear from Jim and Alice click here.



# Species Specific Outcomes 2023 Turkey



| KPI               | 2019  | 2020  | 2021  | 2022  | 2023  | Commentary   |
|-------------------|-------|-------|-------|-------|-------|--|
| Mortality (Hens)  | 3.81% | 4.39% | 4.16% | 3.66% | 1.80% | A year-on-year improvement compared with 2022 for both Stags |
| Mortality (Stags) | 5.77% | 5.47% | 5.41% | 6.00% | 3.45% | and Hens.  |
|                   |       |       |       |       |       | Consecutive year-on-year improvement compared with 2022 for  |
| Leg Culls         | 1.16% | 1.39% | 1.26% | 0.94% | 0.43% | both Stags and Hens.   |



# Case Study: Higher Welfare Turkey

Our free-range turkeys grown on our farms in East Anglia with ample pastureland and natural resources.

All our birds are reared at low stocking densities with indoor living areas that are designed to provide ample space, minimizing stress, and promote social interaction.

The use of slow growing breeds, raised in enriched environments, including deep straw litter, pecking ropes, straw bales, and perches to promote natural behaviours.

Our free-range turkeys have continuous access to outdoor spaces, where they can forage, roam in a variety of natural cover, providing shade and shelter.

Our birds are fed a healthy balanced diet, supplemented with foraged foods, enhancing their health and flavour.



## **Species Specific Outcomes 2023**

## Laying Hens



To hear from one of our egg farmers click here.

| KPI                        | 2019 | 2020 | 2021 | 2022 | 2023 | Commentary  |
|----------------------------|------|------|------|------|------|---|
| Mortality                  | 4%   | 4%   | 4%   | 5%   | 6%   |   |
| Keel Bone<br>Damage        | 40%  | 27%  | 20%  | 20%  | 31%  | Of the farms that data was collected from, a small number suffered higher than expected mortality rates and feather loss in 2023 vs |
| 70 week Feather<br>Score 2 | 26%  | 22%  | 23%  | 26%  | 30%  | 2022 and 2021. This is due to birds housed for longer during the Avian Influenza government housing order.                          |
| Cage Free                  | 78%  | 100% | 100% | 100% | 100% | Free range target achieved ahead of 2025 commitment   |

#### **Ingredient Egg Supply Chain**

| KPI       | 2019 | 2020 | 2021 | July 2022 | July 2023 | July 2024 | Commentary   |
|-----------|------|------|------|-----------|-----------|-----------|--|
| Cage Free | 55%  | 57%  | 59%  | 59%       | 64%       | 60.2%     | In 2021, our egg packing site began supplying liquid egg to our manufacturing sites. As of 1st July 2024, our supply chain remains 60.2% cage free, While positive to 2022 reporting, in 2023 supply chain shortages drove a slight decline in eggs sourced from cage free production systems. |

# Species Specific Outcomes 2023 Dairy Liquid Milk



| Results following are for 100% of cattle within liquid milk supply |               |              |               |               |   |  |  |  |
|--|---------------|--------------|---------------|---------------|---|--|--|--|
| KPI  | 2020          | 2021         | 2022          | 2023          | Commentary  |  |  |  |
| Lameness   | 8.86 per 100  | 8.82 per 100 | 8.49 per 100  | 8.28 per 100  | vs 2023 national average of 33 per 100*                             |  |  |  |
| Mastitis   | 28.33 per 100 | 25.4 per 100 | 20.72 per 100 | 17.69 per 100 | vs 2023 national average of 29 per 100*                             |  |  |  |
|  |               |              |               |               | Scores 1&2 Definitions:Minor deviations compared to normal.         |  |  |  |
| Cleanliness score  |               |              |               |               | Major deviations from normal, with an area of dirt at least 40cm in |  |  |  |
| 1 & 2  | 7.88%         | 6.15%        | 7.13%         | 5.11%         | length (75% of our liquid milk supply)                              |  |  |  |

\*data source: Kingshay Dairy Costings Focus Annual Report 2023, available here.



# **Species Specific Outcomes 2023**





| KPI                                   | 2019  | 2020   | 2021  | 2022   | 2023   | Commentary   |
|---------------------------------------|-------|--------|-------|--------|--------|--|
| Casualty<br>Animals                   | 0.00% | 0.01%  | 0.02% | 0.010% | 0.011% | Little change year on year, any incidents have been investigated through the Animal Welfare Steering Group and fed back to the relevant suppliers. |
| Lairage<br>Resting Time<br>0-6 hours  |       | 39%    | 38%   | 35.40% | 48.97% | Changes in the   |
| Lairage<br>Resting Time<br>6-12 hours |       | 34.40% | 21%   | 20.21% | 17.11% | lairage resting times<br>had no effect on the<br>overall welfare of  |
| Lairage<br>Resting Time<br>>12 hours  |       | 26.60% | 41%   | 44.39% | 33.92% | the cattle   |



# **Species Specific Outcomes 2023**Lamb



| KPI                               | 2019  | 2020   | 2021   | 2022   | 2023   | Commentary  |
|-----------------------------------|-------|--------|--------|--------|--------|---|
| Casualty<br>Animals               | 0.01% | 0.01%  | 0.02%  | 0.01%  | 0.01%  | Casualty slaughters are monitored and any potential trends or patterns associated are highlighted at our animal welfare steering group. |
| Lairage Resting<br>Time 0-6 hours |       | 22.60% | 22.70% | 23.55% | 26.30% | Reduced resting times; this had no effect on the overall welfare of the lambs   |



# Species Specific Outcomes 2023 Pork



| KPI         | 2019  | 2020    | 2021   | 2022   | 2023   | Commentary                        | 400  |
|-------------|-------|---------|--------|--------|--------|-----------------------------------|--|
|             |       |         |        |        |        | Casualty slaughters are           | A CONTRACTOR OF THE PARTY OF TH |
|             |       |         |        |        |        | monitored and any potential       |  |
|             |       |         |        |        |        | trends or patterns associated are | . 20   |
| Casualty    |       |         |        |        |        | highlighted at our animal welfare | The same of the sa |
| Animals     | 0.01% | 0.02%   | 0.01%  | 0.01%  | 0.02%  | steering group.                   |  |
| Lairage     |       |         |        |        |        |                                   |  |
| Resting     |       |         |        |        |        |                                   | 70   |
| Time 0-6    |       |         |        |        |        |                                   |  |
| hours       |       | 36%     | 32%    | 38%    | 38.21% |                                   |  |
|             |       |         |        |        |        |                                   |  |
| Lairage     |       |         |        |        |        | Increased lairage resting times;  |  |
| Resting     |       |         |        |        |        | this had no effect on the overall |  |
| Time 6-12   |       |         |        |        |        | welfare of the pigs               |  |
| hours       |       | 44%     | 22%    | 25%    | 21.96% | wellare of the pigs               |  |
|             |       |         |        |        |        |                                   |  |
| Lairage     |       |         |        |        |        |                                   |  |
| Resting     |       |         |        |        |        |                                   | The state of the s |
| Time >12    |       |         |        |        |        |                                   |  |
| hours       |       | 20%     | 45%    | 37%    | 39.83% |                                   | 1  |
|             |       |         |        |        |        |                                   |  |
| Lameness    |       | 0.03%   | 0.01%  | 0.01%  | 0.01%  | Pigs are monitored and any        |  |
|             |       |         | ,,,,,, | ,,,,,  | 2121,0 | potential trends or patterns      |  |
| Tail Bitten |       |         |        |        |        | associated are highlighted at our |  |
| Pigs        |       | 0.52%   | 0.19%  | 0.15%  | 0.16%  | animal welfare steering group.    |  |
| 1 193       |       | J.JZ /0 | 0.1070 | 0.1070 | 0.1070 |                                   |  |

# Species Specific Outcomes 2023 Farmed Fish



|      | Mortality Rate |       |       |       |                                  |  |  |  |  |
|------|----------------|-------|-------|-------|----------------------------------|--|--|--|--|
|      | Salmon         | Trout | Bass  | Bream | Pangasius                        |  |  |  |  |
| 2020 | 1.87%          | 0.92% | 2.49% | 0.83% | 1.83%                            |  |  |  |  |
| 2021 | 0.62%          | 0.32% | 0.75% | 0.54% | Data<br>currently<br>unavailable |  |  |  |  |
| 2022 | 1.01%          | 0.31% | 0.59% | 0.64% | Data<br>currently<br>unavailable |  |  |  |  |
| 2023 | 1.01%          | 0.31% | 0.89% | 0.81% | Data<br>currently<br>unavailable |  |  |  |  |
|      |                |       |       |       |                                  |  |  |  |  |

Please note that due to changes in data collection methodology of KPIs for fish, along with supply chain challenges, there is limited data availability for 2022, and data reported here represents a sample of our full supply chain

Commentary

## **Definitions**



| Term   | Policy Definition  |
|--|--|
| Meat   | The generic term "meat" extends to include skeletal muscle with naturally included or adherent fat and connective tissue as well as offals such as heart, tongue, liver and kidney. It does not include stocks, bouillons, gelatine, refined fats, suet, lard, blood/blood proteins, meat proteins, collagen or natural casings. |
| Fresh meat   | "Fresh meat" means "meat" sold to the ultimate consumer in a refrigerated condition (including that in vacuum-packs or protective atmosphere packaging) that has neither undergone any preserving process other than chilling nor had other non-meat ingredients added.  |
| Processed meat                                     | "Processed meat" means "meat" sold to the ultimate consumer in a refrigerated or ambient condition (including that in vacuum-packs or protective atmosphere packaging) that has undergone preserving processes other than chilling, or has had other non-meat ingredients added.   |
| Ingredient meat                                    | "Ingredient meat" means "meat" sold to the ultimate consumer in a refrigerated or frozen condition (including that in vacuum-packs or protective atmosphere packaging) where "meat" is not the main ingredient, but makes up more than 5% of the overall product.  |
| Ingredient egg                                     | "Ingredient egg" refers to products sold to the ultimate consumer in an ambient, refrigerated or frozen condition (including that in vacuum-packs or protective atmosphere packaging) where egg is not the main ingredient, but makes up more than 5% of the overall product.  |
| Ingredient dairy                                   | "Ingredient dairy" refers to products sold to the ultimate consumer in an ambient, refrigerated or frozen condition (including that in vacuum-packs or protective atmosphere packaging) where dairy is not the main ingredient, but makes up more than 5% of the overall product.  |
| Morrisons accepted certified farm assurance scheme | An accepted, publically available farm assurance standard that encompasses food safety, traceability, animal welfare and environmental protection where certification is conferred by a certification body accredited to EN45011.  |



We source more fresh food from British farmers than any other supermarket

